To: Melanson, Kate[Melanson.Kate@epa.gov]

From: Gaito, Danielle

Sent: Thur 11/12/2015 12:37:49 PM

Subject: FW: MA NH Hot Topics for potential administrator visit.

Kate – Stephen forwarded us this message – great job implementing the Lean improvements on your own! I'll be interested in hearing how this model works for you guys.

Thanks!!

Danielle

From: Perkins, Stephen

Sent: Tuesday, November 10, 2015 4:42 PM

To: Darveau, Linda < Darveau. Linda@epa.gov>; Gaito, Danielle < Gaito. Danielle@epa.gov>

Subject: Fwd: MA NH Hot Topics for potential administrator visit.

See Kate "just do it " without a new system. Great model

Sent from my iPhone

Begin forwarded message:

From: "Melanson, Kate" < Melanson.Kate@epa.gov >

Date: November 10, 2015 at 2:58:23 PM EST

To: R1 Executives All <R1 Executives ALL@usepa.onmicrosoft.com>

Cc: "Gutro, Doug" < Gutro. Doug@epa.gov >, "Wintrob, Paul" < Wintrob. Paul@epa.gov >,

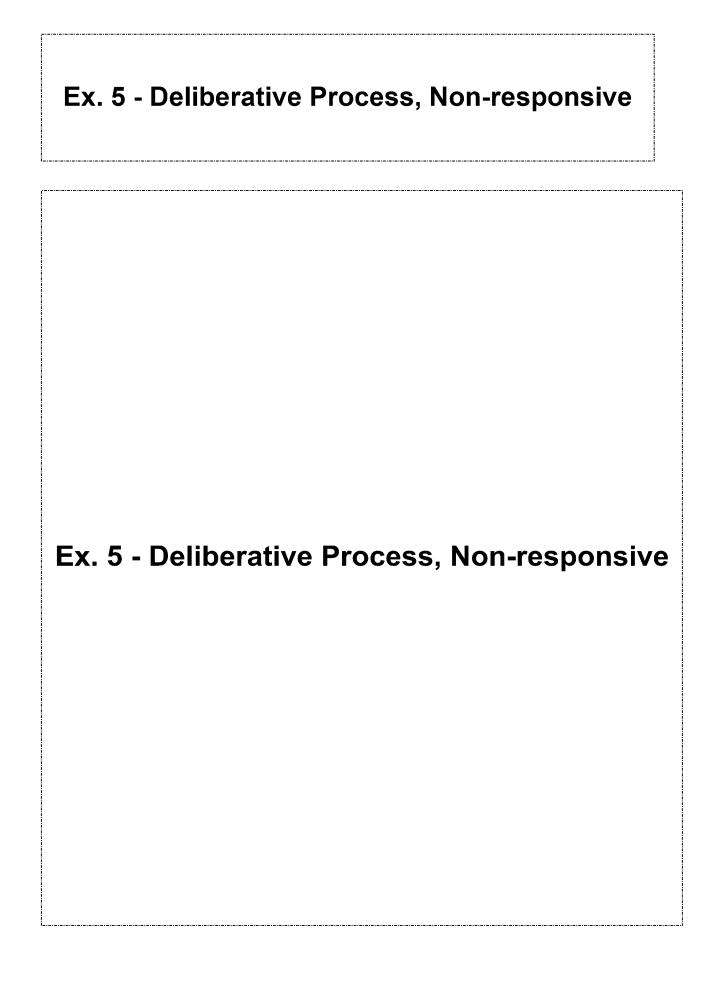
"Deane, Claudia" <<u>Deane.Claudia@epa.gov</u>>, "Cianciarulo, Robert" <<u>Cianciarulo.Bob@epa.gov</u>>, "Murphy, Jim" <<u>Murphy.Jim@epa.gov</u>>

Subject: MA NH Hot Topics for potential administrator visit.

Good Afternoon -

The Administrator is potentially visiting both Massachusetts and New Hampshire early next week. In the spirit of being proactive, we'd like to begin the process of getting some hot topic information for each state. Final versions will be due by **Friday the 13th at Noon.**

I've started a list of issues that could be included, based on the Fall ECOS topics all of you submitted.
Those that are highlighted are ones that could use an update. If you think others should be included please add them. If some of these topics are no longer "Hot" feel free to remove them. Please give me a call if you have any questions on this.
Thank you!
-Kate
Massachusetts_
<u>Massachusetts</u>
Ex. 5 - Deliberative Process, Non-Responsive



Ex. 5 - Deliberative Process, Non-responsive

PSNH Bow Merrimack Station NPDES Permit -Region 1 EPA is working to issue a final NPDES for Merrimack Station, a coal-fired 478 megawatts (MW) facility in Bow, NH, by the end of the calendar year to address multiple issues including the withdraw of once-through cooling water, thermal discharges and the discharge of wastewater from a new flue gas desulfurization (FGD) unit.

Ex. 5 - Deliberative Process, Non-responsive

Kate Melanson

U.S. Environmental Protection Agency

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